Instructor Name: Frederick R. Kates, PhD, MBA  
Room Number: HPNP 3115  
Phone Number: 352-273-6060  
Email Address: kates.rick@phhp.ufl.edu  
Office Hours: TBA & appointment

Teaching Assistant: Samantha, Larson  
Room Number: HPNP 3121  
Phone Number: 352-273-6313  
Email Address: samantha.larson@ufl.edu  
Office Hours: TBA & appointment

Preferred course communications: Canvas email to TA or instructor  
Course meeting times and location:  
Monday 12:50 – 1:40pm; Wednesday 12:50 – 2:45pm (Auditorium)  

PURPOSE AND OUTCOME

Course Overview  
This course provides an introduction to important topics surrounding the delivery of health care in the United States and internationally. The initial focus will be on the evolution of the U.S. health care system and the system's historical foundations. From there, models and concepts about the determinants of health will be introduced. These tools will provide a framework to understand and critically assess the health care delivery system, as well as challenges faced by the present structure. The U.S. Government’s involvement (i.e., state and federal) and the role of health care providers will be examined in relation to health care reform and the future of the U.S. health care system.

Course Objectives and Competencies  
Upon successful completion of the course, students will be able to:

1. Identify major historical events affecting the fundamental characteristics of health care in the United States, and relate these factors to the current health care system.  
3. Articulate health care access barriers unique to the U.S. health care system, and propose cost effective solutions to improve access.
4. Delineate the difference between hospitals, outpatient facilities, long-term care facilities, ambulatory care providers, mental health providers, and the larger public health system in terms of services provided, organizational structure and financing mechanisms.
5. Describe the roles and responsibilities of health care providers and professionals including the required education and credentials for each specialty.
6. Assess the impact of medical technology as a cost driver, barrier to access, and overall growth of health care expenditures in the United States.
7. Describe the health insurance mechanism and the roles of the insurance industry, local, state, and federal governments in the financing of health care.
8. Explain the impact of the political process on health care reform, drawing from past and present legislation to illustrate the potential for success or failure of a proposal.
9. Develop a proposal for change, which addresses critical issues discussed throughout the course based on your current understanding of the U.S. health care system.

**Instructional Methods**
The course is housed in UF e-Learning in Canvas. This course is blended taught through a discussion and lecture format with some online "Blended Learning" assignments. Your participation in the class is vital to its success. Be prepared and ready to participate in each class, if voluntary participation lags students will be called on randomly.

**Blended Learning**
Throughout the semester several Blended Learning assignments will be uploaded in Canvas.

*What is blended learning and why is it important?*
A Blended Learning class uses a mixture of technology and face-to-face instruction to help you maximize your learning. Knowledge content that, as the instructor, I would have traditionally presented during a live class lecture is instead provided online before the live class takes place. This lets me focus my face-to-face teaching on course activities designed to help you strengthen higher order thinking skills such as critical thinking, problem-solving, and collaboration. Competency in these skills is critical for today's health professional.

*What is expected of you?*
You are expected to actively engage in the course throughout the semester. You must come to class prepared by completing all out-of-class assignments. This preparation gives you the knowledge or practice needed to engage in higher levels of learning during the live class sessions. If you are not prepared for the face-to-face sessions, you may struggle to keep pace with the activities occurring in the live sessions, and it is unlikely that you will reach the higher learning goals of the course. Similarly, you are expected to actively participate in the live class. Your participation fosters a rich course experience for you and your peers that facilitates overall mastery of the course objectives.

**DESCRIPTION OF COURSE CONTENT**

**Outline/Course Schedule**
All reading assignments including supplemental readings should be read prior to class to facilitate your learning and class discussions. If you miss class, it is your responsibility to obtain notes, handouts, and summary of the lesson/class activities from the missed class. The syllabus and course schedule is subject to revision. Confirm deadlines in class and always check Canvas for updates.

<table>
<thead>
<tr>
<th>Module</th>
<th>Dates</th>
<th>Readings</th>
<th>Assignment</th>
<th>Monday (S)</th>
<th>Wednesday (L)</th>
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<tbody>
<tr>
<td>1</td>
<td>Aug. 21, 23</td>
<td>Chapter 1:</td>
<td>See Canvas for assignment dates</td>
<td>Chapter 1</td>
<td>Intro Kahoot</td>
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<td>Characteristics of U.S. Health Care System</td>
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<td>Intro Zotero</td>
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<td>2</td>
<td>Aug 28, 30</td>
<td>Chapter 2: Health, Beliefs, &amp; Values</td>
<td>See Canvas for assignment dates</td>
<td>Chapter 3</td>
<td>Intro Guest Lecture Prep</td>
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<td>3</td>
<td>Sep. 4, 6</td>
<td>Chapter 3:</td>
<td>See Canvas for assignment dates</td>
<td>Joint lecture in HPNP Auditorium Dr. Cathy Striley: w/ HealthStreet 1:55 – 2:45 &amp; Intro P 3</td>
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<td>Module</td>
<td>Dates</td>
<td>Readings</td>
<td>Assignment</td>
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<td>4</td>
<td>Sep. 11, 13</td>
<td>Chapter 4: Physicians and Other Health</td>
<td>See Canvas for assignment dates</td>
<td>Chapter 3 (Cont.)</td>
<td>Joint lecture in HPNP Auditorium, Charles Hobson, MD. 12:50-1:50</td>
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<td>Professionals</td>
<td>Chapter 4</td>
<td>Chapter 4</td>
<td>Chapter 5 (cont.)</td>
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<tr>
<td>5</td>
<td>Sep. 18, 20</td>
<td>Chapter 5: Role and Impact of Technology</td>
<td>See Canvas for assignment dates</td>
<td>Chapter 4 (cont.)</td>
<td>Chapter 5 (cont.)</td>
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<td>Chapter 5</td>
<td>Chapter 6</td>
<td>Chapter 6</td>
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<tr>
<td>6</td>
<td>Sep. 25, 27</td>
<td>Chapter 6: Financing and reimbursement methods</td>
<td>See Canvas for assignment dates</td>
<td>Discuss Infographic</td>
<td>Chapter 6</td>
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<td>Module 1-5 Test</td>
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<tr>
<td>7</td>
<td>Oct. 2, 4</td>
<td>Chapter 7: Outpatient services and primary care</td>
<td>See Canvas for assignment dates</td>
<td>Chapter 7</td>
<td><em>Blended Learning Format</em> Chapter 7 &amp; 8</td>
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<td>Chapter 6 Quiz</td>
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<td>8</td>
<td>Oct. 9, 11</td>
<td>Chapter 8: Hospitals</td>
<td>See Canvas for assignment dates</td>
<td>R. Paul Duncan, PhD. Associate Dean for Academic Affairs-Graduate School ACA &amp; AHCA</td>
<td>Chapter 8 Intro Individual Project &amp; WIKI</td>
</tr>
<tr>
<td>9</td>
<td>Oct. 16, 18</td>
<td>Chapter 9: Managed care and integrated systems</td>
<td>See Canvas for assignment dates</td>
<td>Chapter 9</td>
<td>Chapter 10</td>
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<td>Chapter 10</td>
<td>Metacognition</td>
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<tr>
<td>10</td>
<td>Oct. 23, 25</td>
<td>Chapter 10: Long-term care services</td>
<td>See Canvas for assignment dates</td>
<td>Chapter 10</td>
<td>12:50 -2:45pm</td>
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<td>Module 6-9 Test</td>
<td>Dr. David Guzick: President of UF Health.</td>
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<tr>
<td>11</td>
<td>Oct. 30, Nov. 1</td>
<td>Chapter 11: Population with Special Health Needs</td>
<td>See Canvas for assignment dates</td>
<td>Chapter 11</td>
<td>Chapter 11 Cont.)</td>
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<td>Chapter 11</td>
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<td>Chapter 12</td>
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<tr>
<td>12</td>
<td>Nov. 6, 8</td>
<td>Chapter 12: Cost, Access and Quality</td>
<td>See Canvas for assignment dates</td>
<td>Randall Jenkins, Esq.: Liability and Medical Malpractice Mock Trial – Law School Courtroom 4:00 pm – 8:00 pm Possible Extra Credit</td>
<td>Chapter 12</td>
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<tr>
<td>13</td>
<td>Nov. 13, 15</td>
<td>Chapter 13: Health Policy</td>
<td>See Canvas for assignment dates</td>
<td>Chapter 12</td>
<td>Chapter 13</td>
</tr>
<tr>
<td>14</td>
<td>Nov. 20, 22</td>
<td>Chapter 13: Health Policy</td>
<td>See Canvas for assignment dates</td>
<td><em>Blended Learning Format</em> - Chapter 13 No class (Thanksgiving)</td>
<td>Chapter 14</td>
</tr>
<tr>
<td>15</td>
<td>Nov. 27, 29</td>
<td>Chapter 14: The future of health service deliver</td>
<td>See Canvas for assignment dates</td>
<td><em>Blended Learning Format</em> Chapter 14</td>
<td>Chapter 14</td>
</tr>
<tr>
<td>16</td>
<td>Dec. 4, 6</td>
<td>Review</td>
<td>See Canvas for assignment dates</td>
<td>Module Review</td>
<td>Module 10-14 Test</td>
</tr>
</tbody>
</table>

**Caveat:** The above schedule and procedures in this course are subject to change in the event of extenuating circumstances. Any changes will be announced in class, and the student is personally responsible for obtaining updated information regarding those changes.
Course Materials and Technology (Required)

Textbooks


Other readings

Additional readings may be assigned throughout the semester. Please refer to the canvas website for assigned readings.

Technology

Required Equipment: Computer with high-speed internet access and use of a supported browser.

To access this course, you will use your Gatorlink ID and password to login to the course (via Canvas).

For technical support for this class, please contact the UF Help Desk at:

- Learning-support@ufl.edu
- (352) 392-HELP - select option 2
- https://lss.at.ufl.edu/help.shtml

ACADEMIC REQUIREMENTS AND GRADING

Tests

Tests are largely multiple choice and 1-3 short answer questions. The tested material includes the PowerPoints, lectures, class discussions, team presentations, assigned readings in the textbook and supplemental readings. The tests focus on the information presented since the previous test and are not cumulative. However, many of the concepts learned in the beginning of class are built upon and repeated or applied in subsequent tests.

Presentations Guidelines

Create and give a presentation (PowerPoint, iMovie, Moviemaker, Adobe Spark, etc.) which addresses your assigned topics. You will be responsible for reviewing tutorial videos on the use of presentation software. The presentation assignments are student-centered, meaning you and your team members will be responsible for assembling and balancing the capabilities of your team, as well as hold team members accountable individually and collectively for the final product/outcome. The instructor is not unaware of challenges of team-based assignments and the learning curve to get acclimated to new software. Please be open-minded about learning new technology and working collaboratively in an online environment. The instructor will leverage the capabilities of Canvas and provide instructional tutorials to enhance the experience.

Reference the material from the course and current supporting articles. Areas to consider:

- Current issues that healthcare leaders need to know.
- Best practices that can be emulated by other organizations.
- Relevant laws and regulations to be considered.
- Challenges and complexities of delivering healthcare in the U.S.

The presentation should be formatted as follows:

- Title slide (names, date and topics)
- Learning objectives
- Presentation outline
- Presentation slides/images with APA in-text citations
- Current events, peer-review articles, relevant case studies, and/or relevance to healthcare
- Conclusion
- Two discussion questions
- APA Reference Slide(s)
The presentations should add depth to course with pertinent information on future developments that will benefit your classmates. The current articles you choose should provide your audience new knowledge about the potential populations that different organizations may serve in the rapidly evolving healthcare landscape. External links for specific information (e.g., APA instructions, Power of 3 instructions, video tutorials) and rubrics will be loaded in Canvas for each assignment.

**Papers**

The assignments are based on materials in the modules of the course. An outline of what is required in the papers is listed below. Consider the following questions when writing your reflective paper:

- What was your prior knowledge of the subject matter contained in the section of the course?
- After exploring the materials in this section, what is your current thinking on the subjects presented?
- How will this information affect your discipline?

Short paper length: 800 words minimum; 1000 words maximum; long paper length > 1000 words; 12 pt. font (Arial, Times New Roman); double spaced and APA format.

**Process:** Paper will be submitted in Canvas in the Assignment and will be checked through Turnitin.

**Instructions:**

Answer the questions listed in the overview using your own experiences and specific examples from the videos and readings presented in this section. You do not need to provide summaries, but you should include details from the course materials that give evidence to:

- your thorough review of the materials
- your ability to analyze the materials and make inferences
- your ability to synthesize the course content

A rubric will be provided for the assignment in Canvas.

**Discussion boards**

Discussion boards will have topics relevant to that module’s readings, lectures or additional resources. Each topic will be one continuous thread. Students will need to provide a substantive response to the questions posed. Your post should reference concepts brought up in lectures, readings, visual materials, and other required course content. External links for specific information (e.g., substantive responses, academic tone) and rubrics will be loaded in Canvas for each assignment.

**Infographics**

Infographic assignments start with identifying an article(s) in PubMed or another healthcare related database that covers the assigned topic. Next, read and review the *Infographic Seminar Handout*, paying particular attention to Infographic Design: Nine Strategies which you can apply to your infographic. Then use an infographic software program (e.g., PiktoChart, Vizualize.me, Venngage) to visually represent the information and data you find on your topic. External links for specific information (e.g., handout, software links) and rubrics will be loaded in Canvas for each assignment.

**Quizzes**

There will be sixteen quizzes in this course, both random in class and outside of class posted in Canvas. Having quizzes regularly encourages studying the material on a regular basis and paying attention to the material covered in class. The quizzes allow the instructor to modify and adjust instruction and the immediate feedback helps students to monitor their understanding. Having more quizzes can reduce test anxiety that doing poorly on a single quiz will have a negative effect on a student’s grade, also the lowest four quizzes will be dropped. Quizzes will consist of true/false, multiple choice, or short answer questions probing the content of that week’s lecture and/or readings. Periodically, there will be opportunities to earn extra points on the quizzes through short answer questions asking how the students added value to the week’s lecture (e.g., shared a related article, shared a related work experience, etc.). The first quiz will be on the specifics of the syllabus. Disallowed aids include but are not limited to class notes, books, online resources, or other people. Students may not discuss any aspect of a quiz with classmates or others until after the quiz due date/time has passed. Potential schedule conflicts preventing a student from completing a quiz by the due date should be reported to the TA as soon as possible before the quiz becomes available on the course website. Any technical issues should be initially reported via email to the TA prior to the quiz end date/time. Make-up quizzes due to technical difficulties will not be considered otherwise.

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**Attendance**

The instructor will give 7 random in-class “attendance check” assignments in Canvas throughout the semester. This will be done at the beginning of the class period and will have some formative questions from the previous lecture that lets the instructor identify student learning needs and areas that need clarification. The formative questions are not graded and each short attendance check assignment is worth 2 points. The students need to only be present for 5 checks to receive full credit (10 points). If a student is present for fewer than 5 attendance checks their attendance is graded proportionally (e.g., 4 x 20 = 8 points) and no extra credit will be given for additional attendance checks.

**Grading:**

<table>
<thead>
<tr>
<th>Requirement</th>
<th>Due</th>
<th>%</th>
<th>Competencies</th>
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</thead>
<tbody>
<tr>
<td>Tests 1-3</td>
<td>Times and dates posted in Canvas</td>
<td>30</td>
<td>SLO 1, SLO 4, SLO 6, D10.2, D10.6, D10.7, D10.8</td>
</tr>
<tr>
<td>Presentations: Topic, Videos, P3s, Long Papers</td>
<td>Times and dates posted in Canvas</td>
<td>30</td>
<td>SLO 4, D10.5, D10.7</td>
</tr>
<tr>
<td>Projects: In-class, Short Papers, Infographics, Discussion Boards</td>
<td>Times and dates posted in Canvas</td>
<td>20</td>
<td>SLO 6, SLO 7, D10.3, D10.8</td>
</tr>
<tr>
<td>Quizzes</td>
<td>Random in-class and dates posted in Canvas</td>
<td>15</td>
<td>SLO 1, SLO 4, SLO 6, SLO 7, D10.2, D10.6, D10.7, D10.8</td>
</tr>
<tr>
<td>Attendance</td>
<td>Random class dates</td>
<td>5</td>
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</tbody>
</table>

Point system used (i.e., how do course points translate into letter grades). The cutoff point for an A is 93.00 not 95.00. Since 7 points is a generous spread for an A there will be no rounding up for other grade increments, for example a 92.99 is an A-.

<table>
<thead>
<tr>
<th>Points earned</th>
<th>Letter Grade</th>
<th>A</th>
<th>A-</th>
<th>B+</th>
<th>B</th>
<th>B-</th>
<th>C+</th>
<th>C</th>
<th>D+</th>
<th>D</th>
<th>D-</th>
<th>E</th>
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<tr>
<td>93-100</td>
<td>A</td>
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<td>90-92.99</td>
<td>A-</td>
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<td>87-89.99</td>
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<td>80-82.99</td>
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For greater detail on the meaning of letter grades and university policies related to them, see the Registrar’s Grade Policy regulations at:

http://catalog.ufl.edu/ugrad/current/regulations/info/grades.aspx

**Policy Related to Make-up Work**

Please note: Any requests for make-ups due to technical issues MUST be accompanied by the ticket number received from LSS when the problem was reported to them. The ticket number will document the time and date of the problem. You MUST e-mail me within 24 hours of the technical difficulty if you wish to request a make-up.

**Late Submissions**

Late submissions are not encouraged but will be accepted for up to 7 days, but with the following policies and penalty schedule:

Graders will not contact you about missing or incomplete assignments. It is your responsibility to check that the correct assignment has been submitted to Canvas on time.

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It may be possible to avoid a late penalty if you contact the instructor at least 24 hours in advance. You should email both the instructor and your teaching assistant, and explain what issue (e.g., bereavement, illness) necessitates lateness. In some cases, documentation may be requested. If a lateness allowance is agreed to, this applies to a single assignment only. It does not allow you to delay future assignments.

If your assignment is late, you will lose 10% each day. Thus, if an assignment is worth 30 points, you will lose 3 points for each late day. “Late” begins one minute after the due time (e.g., an assignment due at 8:34 am is considered late at 8:35 am). Penalties are as follows:

<table>
<thead>
<tr>
<th>Lateness Duration</th>
<th>Deduction</th>
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<tbody>
<tr>
<td>1 minute to 24 hours late</td>
<td>10% of maximum deducted from achieved grade</td>
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<tr>
<td>1 day + 1 minute late to 48 hours late</td>
<td>20% of maximum deducted from achieved grade</td>
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<tr>
<td>2 days + 1 minute late to 72 hours late</td>
<td>30% of maximum deducted from achieved grade</td>
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<tr>
<td>3 days + 1 minute late to 96 hours late</td>
<td>40% of maximum deducted from achieved grade</td>
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<tr>
<td>4 days + 1 minute late to 120 hours late</td>
<td>50% of maximum deducted from achieved grade</td>
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<tr>
<td>5 days + 1 minute late to 144 hours late</td>
<td>60% of maximum deducted from achieved grade</td>
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<tr>
<td>6 days + 1 minute late to 168 hours late</td>
<td>70% of maximum deducted from achieved grade</td>
</tr>
<tr>
<td>7 days + 1 minute late or longer</td>
<td>100% of maximum deducted from achieved grade</td>
</tr>
</tbody>
</table>

**Policy Related to Required Class Attendance**

Class attendance is a critical component of the learning process. Students are expected to be present for all classes, since much of the material will be covered only once in class. Please note all faculty are bound by the UF policy for excused absences. For information regarding the UF Attendance Policy see the Registrar website for additional details: [https://catalog.ufl.edu/ugrad/current/regulations/info/attendance.aspx](https://catalog.ufl.edu/ugrad/current/regulations/info/attendance.aspx)

**Policy on Collaboration**

Unless otherwise stated explicitly by written instructions, the preparation of all coursework should be done individually. If you are unsure about what level of collaboration is appropriate, ask the instructor before beginning any graded assignment.

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**STUDENT EXPECTATIONS, ROLES, AND OPPORTUNITIES FOR INPUT**

**Expectations Regarding Course Behavior**

**Electronic Device Policy:**

Use of electronic devices (laptops, tablets, and cell phones) is not permitted during guest lectures and presentations. The necessity of classroom interaction in this course negates the usefulness of electronic devices as a note-taking device. The use of your electronic device during class can also prove distracting to your classmates, so please refrain from using your electronic device during class.

When use of electronic devices is permitted, please adhere to the following-

- Charge your device fully before coming to class.
- Set your laptop volume control to mute or off before coming to class.
- Remember to always keep your laptop closed during presentations and other specific in-class activities.
- Do not engage in unauthorized communication or entertainment (web surfing, instant messaging, chat room chatting, DVD viewing, music playing, game playing, etc.) during class unless it is part of the lesson.
- The expectation is any use of technology will be conducted in a professional and appropriate manner.

**Online Etiquette**

For further clarification about appropriate email, threads, chats and online collaborations, please visit *Netiquette Guidelines:* [http://teach.ufl.edu/wp-content/uploads/2012/08/NetiquetteGuideforOnlineCourses.pdf](http://teach.ufl.edu/wp-content/uploads/2012/08/NetiquetteGuideforOnlineCourses.pdf)

**Guest Lecturers:**

You have five excellent guest lecturers this semester. Please be respectful and participant, make sure to arrive on time, do not sit in the back four rows of the auditorium and reframe from staring at your phone.
Attendance:
Students are expected to arrive for class on time, be prepared and ready to participate in class discussions.

Make-up Work
Students are responsible for obtaining notes, handouts, and summary of the lesson/class activities from their team members if a class is missed. The syllabus and course schedule is subject to revision so remember to always check Canvas for updates if you missed class.

Academic Integrity
Students are expected to act in accordance with the University of Florida policy on academic integrity. As a student at the University of Florida, you have committed yourself to uphold the Honor Code, which includes the following pledge:

“We, the members of the University of Florida community, pledge to hold ourselves and our peers to the highest standards of honesty and integrity.”

You are expected to exhibit behavior consistent with this commitment to the UF academic community, and on all work submitted for credit at the University of Florida, the following pledge is either required or implied:

“On my honor, I have neither given nor received unauthorized aid in doing this assignment.”

It is your individual responsibility to know and comply with all university policies and procedures regarding academic integrity and the Student Honor Code. Violations of the Honor Code at the University of Florida will not be tolerated. Violations will be reported to the Dean of Students Office for consideration of disciplinary action. For additional information regarding Academic Integrity, please see Student Conduct and Honor Code or the Graduate Student Website for additional details:
https://www.dso.ufl.edu/sccr/process/student-conduct-honor-code/
http://gradschool.ufl.edu/students/introduction.html

Please remember cheating, lying, misrepresentation, or plagiarism in any form is unacceptable and inexcusable behavior.

Online Faculty Course Evaluation Process
Students are expected to provide feedback on the quality of instruction in this course by completing online evaluations at https://evaluations.ufl.edu. Evaluations are typically open during the last two or three weeks of the semester, but students will be given specific times when they are open. Summary results of these assessments are available to students at https://evaluations.ufl.edu/results/.

SUPPORT SERVICES

Accommodations for Students with Disabilities
If you require classroom accommodation because of a disability, you must register with the Dean of Students Office http://www.dso.ufl.edu within the first week of class. The Dean of Students Office will provide documentation of accommodations to you, which you must then give to me as the instructor of the course to receive accommodations. Please make sure you provide this letter to me by the end of the second week of the course. The College is committed to providing reasonable accommodations to assist students in their coursework.

U Matter, We Care
Your well-being is important to the University of Florida. The U Matter, We Care initiative is committed to creating a culture of care on our campus by encouraging members of our community to look out for one another and to reach out for help if a member of our community is in need. If you or a friend is in distress,
please contact umatter@ufl.edu so that the U Matter, We Care Team can reach out to the student in distress. A nighttime and weekend crisis counselor is available by phone at 352-392-1575. The U Matter, We Care Team can help connect students to the many other helping resources available including, but not limited to, Victim Advocates, Housing staff, and the Counseling and Wellness Center. Please remember that asking for help is a sign of strength. In case of emergency, call 9-1-1.

Counseling and Student Health

Students sometimes experience stress from academic expectations and/or personal and interpersonal issues that may interfere with their academic performance. If you find yourself facing issues that have the potential to or are already negatively affecting your coursework, you are encouraged to talk with an instructor and/or seek help through University resources available to you.

- The Counseling and Wellness Center 352-392-1575 offers a variety of support services such as psychological assessment and intervention and assistance for math and test anxiety. Visit their web site for more information: http://www.counseling.ufl.edu. On-line and in person assistance is available.
- You Matter We Care website: http://www.umatter.ufl.edu/. If you are feeling overwhelmed or stressed, you can reach out for help through the You Matter, We Care website, which is staffed by Dean of Students and Counseling Center personnel.
- The Student Health Care Center at Shands is a satellite clinic of the main Student Health Care Center located on Fletcher Drive on campus. Student Health at Shands offers a variety of clinical services. The clinic is located on the second floor of the Dental Tower in the Health Science Center. For more information, contact the clinic at 392-0627 or check out the web site at: https://shcc.ufl.edu/
- Crisis intervention is always available 24/7 from: Alachua County Crisis Center: (352) 264-6789 http://www.alachuacounty.us/DEPTS/CSS/CRISISCENTER/Pages/CrisisCenter.aspx

Do not wait until you reach a crisis to come in and talk with us. We have helped many students through stressful situations impacting their academic performance. You are not alone so do not be afraid to ask for assistance.

College of Public Health and Health Professions Inclusive Learning Environment:

Public health and health professions are based on the belief in human dignity and on respect for the individual. As we share our personal beliefs inside or outside of the classroom, it is always with the understanding that we value and respect diversity of background, experience, and opinion, where every individual feels valued. We believe in, and promote, openness and tolerance of differences in ethnicity and culture, and we respect differing personal, spiritual, religious and political values. We further believe that celebrating such diversity enriches the quality of the educational experiences we provide our students and enhances our own personal and professional relationships. We embrace The University of Florida’s Non-Discrimination Policy, which reads, “The University shall actively promote equal opportunity policies and practices conforming to laws against discrimination. The University is committed to non-discrimination with respect to race, creed, color, religion, age, disability, sex, sexual orientation, gender identity and expression, marital status, national origin, political opinions or affiliations, genetic information and veteran status as protected under the Vietnam Era Veterans’ Readjustment Assistance Act.” If you have questions or concerns about your rights and responsibilities for inclusive learning environment, please see your instructor or refer to the Office of Multicultural & Diversity Affairs website: www.multicultural.ufl.edu